
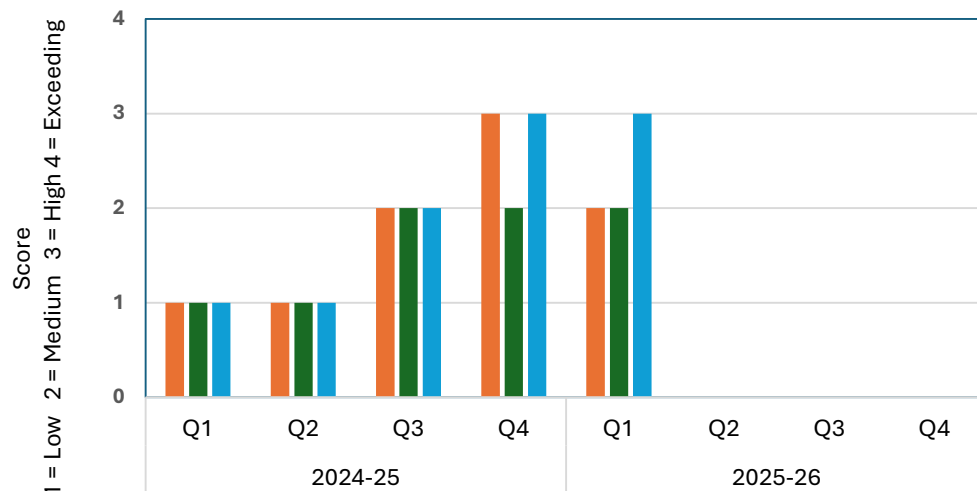


Strategic Priority 1 - Boosting Jobs and Economic Prosperity		Aims of the Services Committee	What does success look like?	Actions	Live Score (1 = Low 2 = Medium 3 = High 4 = Exceeding)	2025-26			
						Q1	Q2	Q3	Q4
	To ensure Saltash benefits from higher income, reduced poverty, improved facilities and quality of life. Promote Saltash as a vibrant and welcoming visitor destination.	Continue to work with key stakeholders in the devolution of asset process with an increase of Town Council staffing levels, if required;	<p>To work in partnership with Cornwall Council to improve the Waterside area</p> <p>To devolve Victoria Gardens and Maurice Huggins Room to the Town Council</p> <p>Secure Service Level Agreements with key stakeholders to make the town more attractive and welcoming, whilst continuing to build and maintain positive working relationships</p>	<p>Informal agreement between STC and CC to lightly maintain Jubilee Green and Waterside Green paved areas to provide an improved welcome</p> <p>Ongoing positive discussions between STC and CC regarding a devolved package that works for both parties - Victoria Gardens and Maurice Huggins Room</p>	2	2			
		Improve facilities and quality of life by continuing to maintain our public conveniences and to invest in accessible public conveniences	<p>All Town Council public conveniences to be accessible</p> <p>Improvements to all Town Council public conveniences</p> <p>Dementia friendly</p> <p>Saltash Neighbourhood Development Plan</p>	<p>Town Council public conveniences were available for Saltash Mayfair with extended opening hours until 9pm to support the event.</p> <p>Longstone and Waterside Toilets refurbished prior to the summer</p> <p>All Town Council sites are dementia friendly.</p>	2	2			
		Continue to promote Saltash as a vibrant and welcoming visitor destination by reinvesting and working in partnership with key stakeholders in key areas such as Victoria Gardens, the Town Centre, and future Waterside projects.	<p>Increase visitor numbers and enhanced visitor experiences</p> <p>Improve community engagement marketing and promotion</p> <p>Infrastructure improvements</p> <p>Saltash Neighbourhood Development Plan</p>	<p>FTC held on 05.06.25 Support proposal for MYC to be held on Market Day in saltash. Building deeper connections and promoting cohesive community involvement.</p> <p>FTC held on 05.06.25 Minute NR 94/25/26 Support of Saltash Waterside Coastal Community Team to progress with the scope of works, proposal and visual images</p> <p>Mayor used one of their free room hires for Saltash Rotary Club Railway Exhibition on 25-27 April at Isambard House which attracts visitors to the town.</p> <p>Children at St Stephens School visited the Saltash Tapestry supported by a volunteer who was involved in the project. In total 60 children attended on 10 June 2025.</p> <p>Free room hire to Retail Crime Event hosted by Saltash Police 14 May 2025</p> <p>SDT contracted by Cornwall Harbour Office to remove debris (large tree trunks) washed up at Saltash beach at the Waterside. Work completed on 8 May 2025.</p> <p>Policy and Finance Committee held on 10 June 2025 Minute NR 187/25/26 STC committed to preserving the Reglia by ensuring bi-annual cleaning and wearing of gloves.</p> <p>Personnel Committee held on 29 May 2025 Minute NR 19/25/26 Recruitment of Town Crier to attract visitors to the town by restoring the ancient tradition of a Town Crier.</p>	3	3			


Business Plan

Strategic Priority 1 - Boosting Jobs and Economic Prosperity

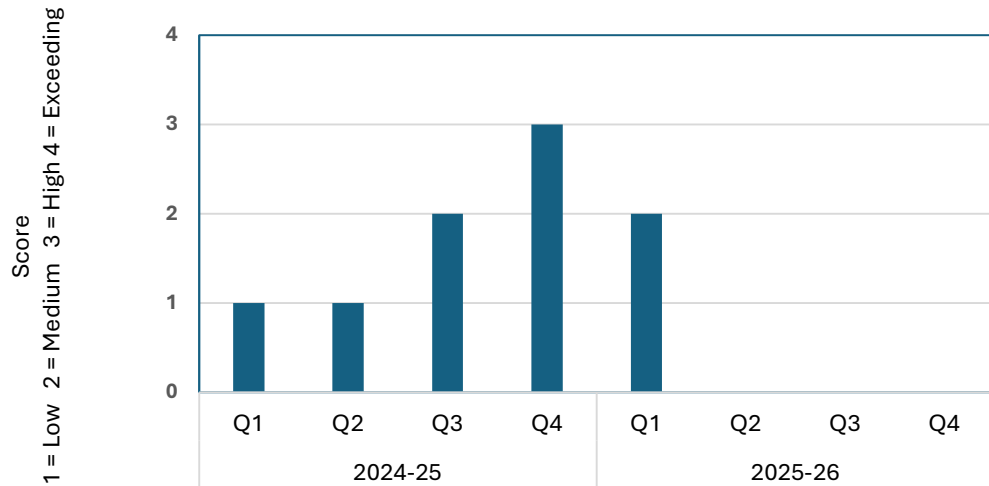
Aims of the Services Committee




- Continue to work with key stakeholders in the devolution of asset process with an increase of Town Council staffing levels, if required;
- Improve facilities and quality of life by continuing to maintain our public conveniences and to invest in accessible public conveniences
- Continue to promote Saltash as a vibrant and welcoming visitor destination by reinvesting and working in partnership with key stakeholders in key areas such as Victoria Gardens, the Town Centre, and future Waterside projects.

Strategic Priority 2 - Health and Wellbeing		Aims of the Services Committee	What does success look like?	Actions	Live Score (1 = Low 2 = Medium 3 = High 4 = Exceeding)	2025-26			
						Q1	Q2	Q3	Q4
	To support the Saltash Healthcare Action Group in improving our local NHS provision. Support improvement to mental health, fitness facilities, educational wellbeing of children and opportunities to access a high level of quality learning for young people.	Provide, maintain and support mental health and wellbeing with street furniture and green public spaces	<p>Improved public green spaces for everyone to use</p> <p>Maintain Town Council owned street furniture to a high standard</p> <p>Provide where required additional street furniture in consultation with the public as evidence of need</p> <p>Keep the town looking it's best at all times</p> <p>Saltash Neighbourhood Development Plan</p>	<p>New Fore Street furniture advertised as being installed on Facebook 24 May 2025.</p> <p>Strategic wildflower areas maintained well</p> <p>Install of hanging baskets - Fore Street / Waterside</p>	2	2			

Business Plan
Strategic Priority 2 - Health and Wellbeing
Aims of the Services Committee



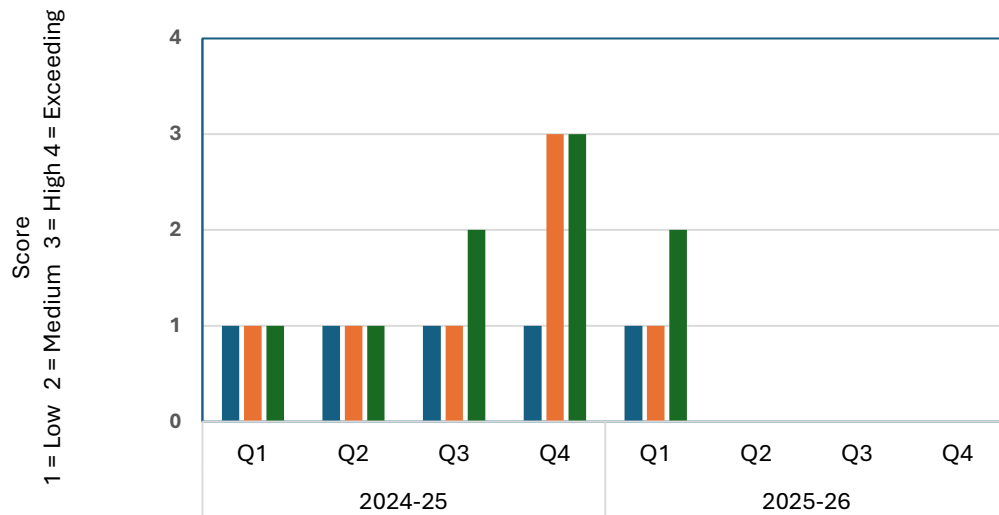
■ Provide, maintain and support mental health and wellbeing with street furniture and green public spaces

Strategic Priority 4 - Travel and Transport		Aims of the Services Committee	What does success look like?	Actions	Live Score (1 = Low 2 = Medium 3 = High 4 = Exceeding)	2025-26			
						Q1	Q2	Q3	Q4
	To work with key stakeholders to support access to affordable, accessible and sustainable transport in Saltash and the rural and urban areas, and promote walking and cycling.	Continue to investigate and implement where possible a sustainable Town Council fleet of vehicles	Investigate sustainable vehicles Install EV charging stations on Town Council owned property as required All Town Council vehicles to be electric or hybrid Saltash Neighbourhood Development Plan		1	1			
		Promote and encourage walking and cycling routes in the community	Support, promote and encourage walking and cycling routes in Saltash and neighbouring areas Less vehicles on the road, increase in bikes and by foot Saltash Neighbourhood Development Plan		1	1			
		Support access and improved connectivity from Saltash to Plymouth and neighbouring Towns and Parishes	Improved connectivity Increase in tourism Improved traffic Saltash Neighbourhood Development Plan	FTC held on 5.06.25 - National Highways - continued work of D&EM to strengthen communications during tunnel works with Town Council, residents and Key Stakeholders. FTC held on 5.06.25 - Town Council support of additional two bay bus shelter proposal received from CC at Carkeel	2	2			


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Strategic Priority 4 - Travel and Transport

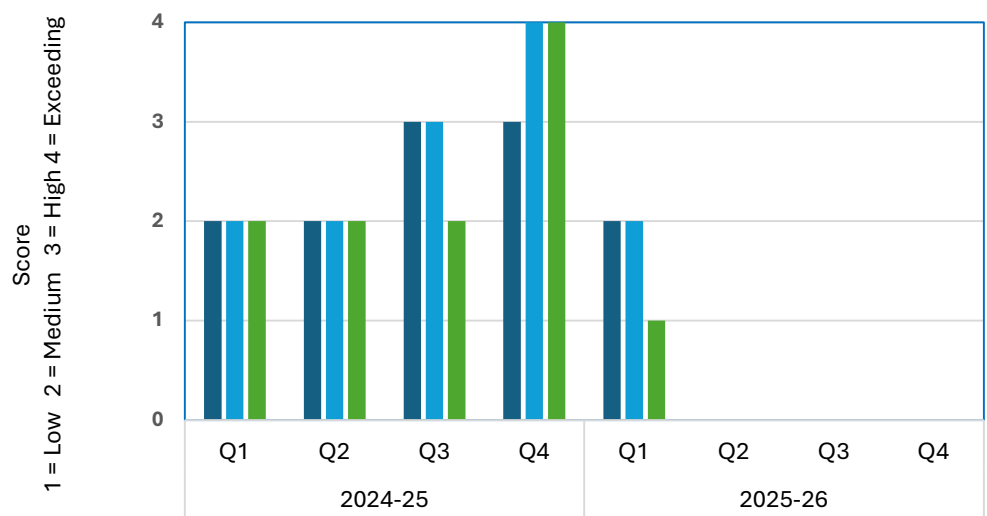
Aims of the Services Committee



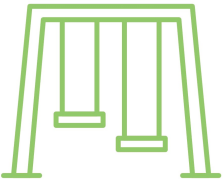
- Continue to investigate and implement where possible a sustainable Town Council fleet of vehicles
- Promote and encourage walking and cycling routes in the community
- Support access and improved connectivity from Saltash to Plymouth and neighbouring Towns and Parishes

Strategic Priority 5 - Climate Emergency		Aims of the Services Committee	What does success look like?	Actions	Live Score (1 = Low 2 = Medium 3 = High 4 = Exceeding)	2025-26			
						Q1	Q2	Q3	Q4
	To continue to acknowledge a climate emergency and to bring forward a local climate change strategy.	To continue to implement sustainable grounds maintenance methods and good environmental practices.	Avoiding the use of pesticides and herbicides and not using toxic chemicals in any Town Council grounds maintenance work Sustainable methods of weed removal Continue to be environmentally and hedgehog friendly Successful and improved participation in 'low mow may' initiative Recycle as much green waste as possible Where possible, adopt sustainable watering techniques Implement environmentally friendly alternatives to grounds maintenance Saltash Neighbourhood Development Plan	SD cleared the overgrown ashes area at St Stephens Churchyard using manual techniques with sensitivity to the area. 16 May 2025 SD supported No Mow May by not mowing strategic areas showing our commitment to the environment and wildlife No chemicals are used for grounds maintenance showing our comittment to the wildlife and environment	2	2			
		Support community initiatives for tree planting and wildflower meadows	Community engagement in tree planting initiatives and wildflower meadows Saltash Neighbourhood Development Plan	Free room hire given to Saltash Environmental Action (SEA) 2 April 2025. STC participated in No Mow May throughout the town. Churchtown Allotments pathways trimmed and advertised on Facebook 8 June 2025 Wildflower meadow planted at Churchtown Allotments promoted on Facebook 16 June 2025.	2	2			
		Continue to support and partake in the Plastic Free Community pledge	Educate the community, councillors and staff on the detrimental effects of single use plastics Continue to be a plastic free Town Council Encourage local businesses and organisations to take the pledge to be a plastic free champion	Biodegradable water balloons for Mayor Making 13 June 2025	1	1			

Business Plan
Strategic Priority 5 - Climate Emergency
Aims of the Services Committee

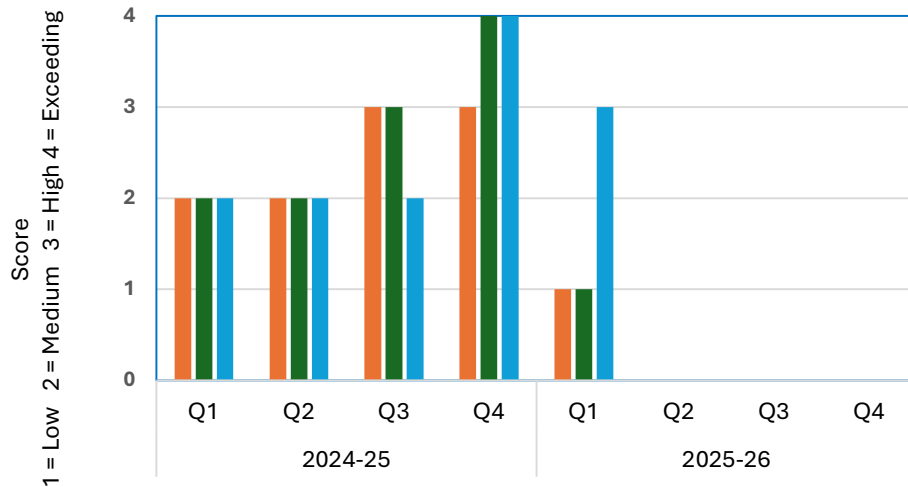


- To continue to implement sustainable grounds maintenance methods and good environmental practices.
- Support community initiatives for tree planting and wildflower meadows
- Continue to support and partake in the Plastic Free Community pledge

Strategic Priority 6 - Recreation and Leisure		Aims of the Services Committee	What does success look like?	Actions	Live Score (1 = Low 2 = Medium 3 = High 4 = Exceeding)	2025-26			
						Q1	Q2	Q3	Q4
	To continue to provide, improve, and support in Saltash, play parks, open green spaces, library service, cultural activity, leisure and support facilities, and to acknowledge our unique position on the Tamar and Lynher Rivers	Maintain, promote and reinvest in Town Council play parks and recreational areas	Investment and Development High-Quality Maintenance Improved open green spaces Promoting improvement works Consultation Funding awarded to provide new play equipment / improvement to community open spaces Saltash Neighbourhood Development Plan	Free room hire given Churchtown Farm Working Group on 4 April and 26 June 2025	1	1			
		Provide, maintain and support mental health and wellbeing with street furniture and green public spaces	Partake in the Chatty Plaque scheme Ensure open spaces are kept to a high standard for all to enjoy		1	1			
		Continue to provide pontoon facilities allowing access to the river and support better connectivity to neighbouring areas	Improved connectivity to the Waterside / pontoon facilities Maintain and upgrade the pontoon facilities Work in partnership with key stakeholders to deliver better connectivity Promote Jubilee Pontoon Saltash Neighbourhood Development Plan The Saltash Coastal Communities Team	Full Town Council 5 June 2025 Minute NR 94/25/26 Coastal Communities Group confirmed appointment of John Grimes to undertake scope of work, proposals, visual images Full reburbishment of the pontoon to a high standard to provide a ferry, berth, trusted, visitors service that is used by many in the town and those who visit Partnership working with PBT to continue to provide better connectivity	3	3			

Business Plan

Strategic Priority 6 - Recreation and Leisure Aims of the Services Committee



- Maintain, promote and reinvest in Town Council play parks and recreational areas
- Provide, maintain and support mental health and wellbeing with street furniture and green public spaces
- Continue to provide pontoon facilities allowing access to the river and support better connectivity to neighbouring areas